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#### Land Acknowledgment

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Lambton College campuses are located on the traditional territory of the Ojibwe, Potawatomi, and Odawa Nations. These three individual Nations make up the traditional Three Fires Confederacy. We acknowledge the grace and the welcome they have offered to all students, staff and guests at Lambton College.





To be an educational institution is to be entrusted with the future. That is the simple truth that has informed every aspect of this Strategic Plan – a plan that shows us where we're going and, just as importantly, the way we're going to get there.

#### We call it the Lambton Way.

The Lambton Way is the ethos that underpins everything we do. This includes big picture work like curriculum development, design of our new and renovated spaces, enhanced focus on wellness supports, and employee recognition. It also encompasses the smaller day-to-day details, like the way our people will pause what they're doing to make sure students, clients, or guests get where they need to be.

With a new Strategic Plan comes the opportunity to ensure our vision, mission, values, and commitments are grounded in the Lambton Way. It's this approach that ensures education at Lambton College treats students as whole people, developing their academic and occupational potential alongside their wellness, social acuity, and global citizenship. It positions us to anticipate and meet the needs of our communities through a collaborative approach to education, research, and workforce development. And it enables us to cultivate caring by modeling it in how we treat our students, clients, and each other.

To ensure the Lambton Way is a lived culture, we have distilled it into a working definition that can act as a touchstone for everything from institutional decision-making to the actions of employees every day.

It is through that lens that we are proud to say the Lambton Way is our shared responsibility in leading with kindness and compassion, exceeding the expected, and shaping a healthy, inclusive, and prosperous future by:



Centering the holistic success and wellness of our students, who bring the standard we set into our industries and communities

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Maximizing the impact of our research clients, who drive social, economic, and environmental innovation for local and global populations •

And empowering our people, who make it all possible.

At Lambton College, we have the immense privilege and responsibility of working at an educational institution where a job well done translates to lives well lived, for ourselves and so many others.

We wouldn't have it any other way.

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I was nearing the end of a long drive home to Sarnia when our beautiful tower came into view, illuminating the night sky. It reminded me of a lighthouse, and that struck me as a symbol of what we want to be at Lambton College: an enduring beacon of safety, purposeful direction, and always, always hope.

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 Rob Kardas President & CEO



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Every year, Lambton College is the backdrop for outcomes that might seem nothing short of miraculous. After all, this is a College where we believe every learner deserves to dream, and that every dream can become a career. Each June, we watch as graduates cross our Convocation stage with tears in their eyes for the self-doubts, barriers, and everything else they overcame, forever part of their stories but – credential in hand – becoming part of their past.

But for all the extraordinariness of the results and the diversity of our students and their success stories, every one of them achieves what they do in the same, rather ordinary way: They take it one day at a time, steadily getting a little better incrementally until their compounded efforts culminate in something great.

We guide and support them in every part of this process, of course. It's a method we know well at Lambton College.

In the ensuing pages of this Strategic Plan, you're going to see crucial goals that are nothing short of ambitious, even verging on daunting. But it's important to remember that over the course of our last Strategic Plan, we galvanized our commitment to the students who entrust us with their educations and futures and the clients who entrust us with research and innovation, corporate and industrial training, hiring and workforce development, and community enrichment. We focused on our mission and continuously worked to elevate our own standards, and along the way, we cemented our global reputation for education and research with world-class facilities to match.

Yes, there was a huge range of accomplishments that took place over the last five years, and every one of them was achieved in the same, rather ordinary way.

As we commence a pivotal five-year period in Lambton College's history, there is no greater time than this to formalize our commitment to being the best at being better – consistently challenging ourselves to find small, incremental improvements, whether in our work or as individuals and members of this community.

We say this because what we really want our employees to see in the ensuing pages of this Strategic Plan is themselves and the impact they can have by simply striving to be a little better at every opportunity while surrounded by others who are doing the same.

This Strategic Plan is an affirmation of who we are and how we lead for our students and clients, our people, and our local and global communities. It's also a confirmation that we're ready to establish a stronger and more steadfast version of Lambton College.

In a way, you could say that with this plan, we're betting on ourselves.

What it will take is for every member of this Lambton College community to make that commitment to being the best at being better.

So let's go All In.



Lambton College

Iania Lee Chair, Board of Governors Lambton College





What learning means at Lambton College goes so far beyond what I ever expected. I'm not just getting an education; I feel like I am actually doing my future job.

 Deborah Olaiya Student, Practical Nursing  $\Sigma\Sigma$ 

## **\***× VISION

Challenge boundaries in education and research to expand the horizons of a sustainable future.

#### The Meaning in our Vision



#### EXPAND THE HORIZONS

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Unlocking innovative solutions to address complex challenges.





Building a world that is prosperous, balanced and healthy for all.



We make a difference here. We really do. If you stop and look around, you can see it every day.

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LIONS

Scott Vegh
IT Service Desk Technician
Support Staff

## **MISSION**

Foster student and community success through inclusive learning and engagement.

#### The Meaning in our Mission



The individuals who choose Lambton College to grow in their learning journeys.



The local, national, and global regions that Lambton College serves with campuses and client partnerships.





SUCCESS

Achieved when Lambton College's students, clients, and the communities reach their full potential.



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#### INCLUSIVE LEARNING AND ENGAGEMENT

A participatory learning environment where social, cultural, intellectual and ability diversity are essential components of educational and research excellence, and student and client success.



## **VALUES**

Lambton's values will shape our approach to decision-making and guide us in achieving excellence together.

RESILIENCE

We are confident and creative leaders who see possibility in every challenge.

#### CARING

We respect the dignity and uniqueness of every individual.

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#### EXCELLENCE

We deliver to the highest quality standards with integrity in academics, research, and service to our students and clients.



#### COLLABORATION

We bring together diverse ideas and create collective action through interdisciplinary, community, and industry partnerships.

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#### INCLUSION I

We are champions of equity, diversity, inclusion, accessibility, and truth and reconciliation.

# BB

l'm definitely getting the full college experience. Classes, events, varsity games, bus trips, meeting new people, even just the way I feel on campus – I'm proud to be a Lion.

 AJ Edwards Student, Sports & Recreation Management AMBTON

# FOCUS AREA: OUR STUDENTS

Lambton College provides its students with the knowledge and relationships needed to thrive in a diverse, complex, and ever-changing world full of opportunity.

This involves providing our students with the best learning and research experiences to ensure that they are well-equipped to contribute to, and thrive in, a world of opportunity.

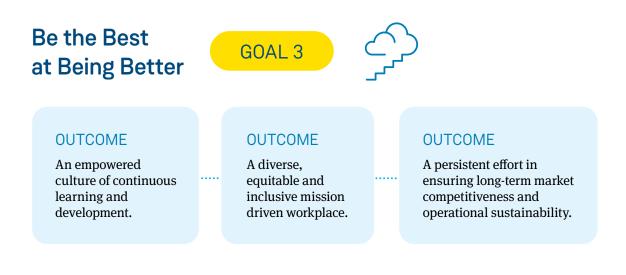


and historical /contemporary realities included in research and program curriculum with relevant Indigenous protocols and ongoing training. Transformative teaching and experiential learning opportunities in all programs. Market-aligned and responsive academic programs, credentials and research that lead to successful careers.

## • × FOCUS AREA: OUR PEOPLE

Lambton College values its people and fosters a vibrant culture of community, collegiality, and professional growth.

Lambton College's competitiveness, excellence and success are driven by its people. Collaboratively working together creates dynamic and inclusive learning and research experiences that leave a lasting impact on the communities that Lambton College serves.





GOAL 4

#### A Collaborative and Supportive Workplace

#### OUTCOME

Celebrated, recognized and empowered employees.

#### OUTCOME

Creative and innovative cross-departmental service and program collaborations.

#### OUTCOME

Sustain opportunities for employee well-being and professional growth.

What I love is having the freedom to create a learning environment that inspires students to take initiative and go off in their own directions. This is part of how we develop adaptable students who can carve out their own spaces in the ever-changing professional world.

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Anja Christensen
Faculty & WIL Project
Coordinator

## FOCUS AREA: OUR LOCAL AND GLOBAL COMMUNITY

Lambton College forges strong academic, research and community partnerships that elevate student and client impacts at local, national, and global scales.

Lambton College is committed to academic, research and community-building excellence and is focused on continuing to form collaborations and partnerships that break new ground and create value for the communities that it serves.

## Be a First Choice College for Students and Clients

#### OUTCOME

Community and market recognition of Lambton's brand, credentials, and research impact.

#### OUTCOME

A proactive partner in driving social, cultural, and economic growth through strategic, community-focused partnerships.

GOAL 5

#### OUTCOME

An engaged and expanded Alumni and industry partner network.

#### GOAL 6

#### Elevate Lambton College's Research Impact and Reputation

#### OUTCOME

Ensure relevant Indigenous protocols to direct all Indigenous research.

#### OUTCOME

Equity, Diversity, Inclusion and Accessibility embedded throughout the research process.

#### OUTCOME

Grow experiential learning and research crosscollaborations among students, faculty and clients.

#### OUTCOME

New, innovative, and sustainable research collaborations and commercialized solutions.



#### Advance Truth and Reconciliation Through Relevant Indigenous Protocols

#### OUTCOME

An environment that enhances Indigenous student engagement and well-being reflected through improved access, retention, graduation, and employment rates.

#### OUTCOME

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Enhance the presence of Indigenous Peoples, worldviews, and perspectives within the College environment.

#### OUTCOME

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Strengthen relationships with Indigenous communities by supporting education, innovation, and economic interests and needs.

#### OUTCOME

Ensure a collegewide, safe environment free from anti-Indigenous rhetoric and attacks.

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Lambton College's nurturing environment and professional guidance have promoted my growth, empowering me to thrive academically and personally.

> Zorion Nahdee Student, Bachelor of Science – Nursing

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There is a huge range of stakeholders to consider in everything we do, and that responsibility pushes us to think further ahead and really look at what we're doing from all angles to create the best possible solution.

Tiffany Majovsky

Dean, Faculty of Applied Science, Engineering Technology & Trades Administration

### \*× 2019-2024 HIGHLIGHTS AND ACHIEVEMENTS

Students from **COUNTRIES AROUND THE** WORLD

4,500+ Full Time Students. Domestic Enrolment at a FIVE YEAR HIGH

**INDIGENOUS STUDENTS** of Domestic Enrolment

#### DEVELOPED STUDENT SUCCESS TEAM MODEL

Added Student Success Navigators to support at-risk and underrepresented student populations



The Lion's Mind Peer Wellness Collective

Lion's Heart Food Bank & Clothing Closet



Lion's Pride Gender & Sexualities Alliance

142% **INCREASE IN** WOMEN in Skilled **Trades Programs** 

**Opened Lambton Ottawa Campus** PUBLIC-PUBLIC PARTNERSHIP

\$51M+ IN CAMPUS RENEWAL and Upgrades



Launched Standalone HONOURS. **BACHELOR OF** SCIENCE - NURSING PROGRAM

Established the FACULTY OF NURSING

Construction of **INDIGENOUS** OUTDOOR GATHERING SPACE



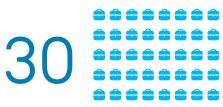




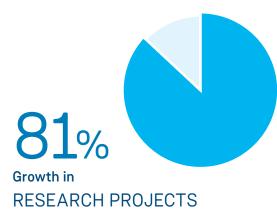
1,500+ RESEARCH PARTNERSHIPS 120% Growth in RESEARCH CO-OPS



ESTABLISHED CENTRE for Community Health & Social Impact (formerly Civic Lab)



**Projects involving** 70+COMMUNITY PARTNERS



**Developed Five Year** EQUITY, DIVERSITY **& INCLUSION** STRATEGY





As a student researcher, I'm working with an actual research partner on optimizing a process that's going to change the way they operate. I get to put that on my résumé.

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Nelson Lopez
Research Student

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My graduation from Lambton College was the beginning of everything.

Lambton College

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 Logan Renaud, Border Services Graduate

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